Major Issues Vital to the Success of a Total Community

Presented by:

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Major Issues Vital to the Success of a Total Community

- Migration and Income
- Property Taxes
- Retail Sales
- Shelby County Debt
- Education and Schools
- Metro/Functional Government
- Action Plan

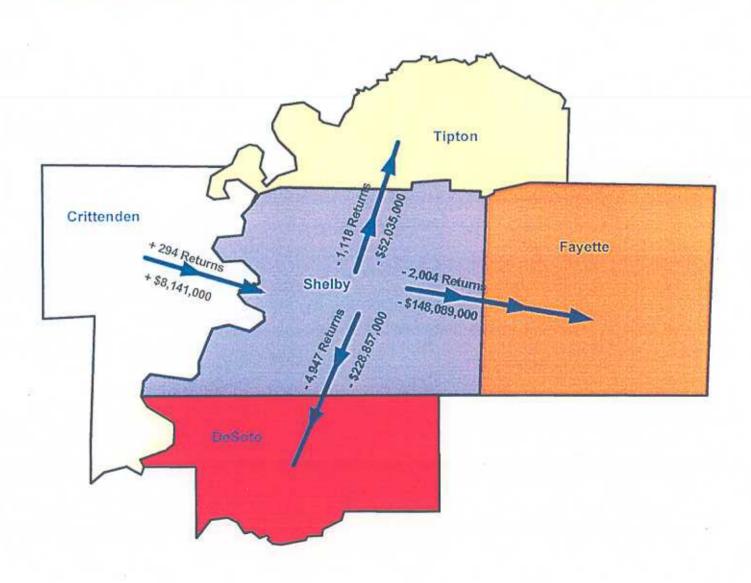
Migration & Income 1995-2000

| Metro Area | Net Migration | Net Income Change |
|--------------|---------------|----------------------|
| Atlanta | 229,559 | \$3.6 billion |
| Charlotte | 89,868 | \$2.1 billion |
| Dallas | 156,416 | \$1.9 billion |
| Nashville | 37,707 | \$851,286,000 |
| Indianapolis | 22,220 | \$97,160,000 |
| Birmingham | 7,036 | \$66,977,000 |
| Memphis | 5,771 | (\$89,711,000) |
| Louisville | 1,664 | (\$271,129,000) |

MIGRATION TO OTHER REGIONS

- Small increases in population in past 5 years (Memphis, 5,771; Nashville,37,707)
- Lost \$89.7 million of net income; Nashville increased \$851.2 million.
- Income loss reduces retail sales; increases dependence upon property taxes.
- Memphis' property tax rate about 53% higher than Nashville's.

MIGRATION WITHIN REGION



MIGRATION WITHIN REGION

Tipton

- Shelby County losing population and income to Desoto and Fayette counties.
 - Lost 1,613 households and \$85.6 million in income last year.

Property Tax Rates: Tennessee Cities

| CITY | 1998 | 2000 | 2003 | % CHANGE 1998-2003 | STATE RANK |
|--------------|------|------|------|-----------------------|---------------|
| Memphis | 5.59 | 6.91 | 7.27 | 30.05 | 1 |
| Germantown | 4.29 | 5.01 | 5.79 | 34.97 | 3 |
| Knoxville | 5.62 | 6.36 | 5.66 | 0.71 | 4 |
| Collierville | 4.29 | 5.01 | 5.54 | 29.14 | 6 |
| Bartlett | 4.11 | 4.83 | 5.47 | 33.09 | 7 |
| Nashville | 4.24 | 4.24 | 4.58 | 8.02 | 28 |

PROPERTY TAX RATES

- Four cities in Shelby County are on the list of top 10 cities in Tennessee with the highest property tax rates.
- The County tax rate is the primary reason the city and county's combined tax rates are so high.

Retail Sales Trends (\$ Millions)

| County | 1998 | 1999 | 2000 | 2001 | %Change |
|------------|----------|----------|----------|----------|---------|
| Shelby | \$10,599 | \$11,291 | \$11,531 | \$11,537 | 8.8% |
| Desoto | \$1,129 | \$1,251 | \$1,356 | \$1,529 | 35.4% |
| Crittenden | \$488 | \$525 | \$693 | \$633 | 29.7% |
| Tipton | \$255 | \$272 | \$272 | \$267 | 4.7% |
| Fayette | \$89 | \$99 | \$103 | \$104 | 16.8% |
| Total | \$12,562 | \$13,439 | \$13,955 | \$14,072 | 12.0% |

RETAIL SALES

- The migration of households and income to Desoto and Fayette Counties is an indicator of retail sales migration to these areas.
- The decline of major malls and relocation of retailers are evidence of this decline.
- Retail sales taxes are a primary source of education funding.
- Retail sales in Desoto and Crittenden County increased by more than \$500 million from 1998 to 2001 (If this occurred in Shelby County it would amount to \$11.2 million in additional revenue).

Shelby County Debt

| | School Debt | Total Debt |
|------|---------------|-----------------|
| 1990 | \$104,845,316 | \$ 413,906,086 |
| 1992 | \$163,133,832 | \$ 493,654,562 |
| 1994 | \$250,376,076 | \$ 664,595,175 |
| 1996 | \$320,483,309 | \$ 740,358,967 |
| 1998 | \$380,772,904 | \$ 902,396,669 |
| 2000 | \$662,434,809 | \$1,321,500,000 |
| 2002 | \$796,658,087 | \$1,521,172,362 |
| 2003 | \$850,187,314 | \$1,594,417,362 |

Shelby County Debt

- Since 1990, Shelby County debt has risen at the alarming rate of more than 400%.
- More importantly, the rate of growth in the schools component of debt has increased more than 800% during the same time period, largely due to the ADA funding formula.